



Earnings Results 3Q13

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**Sector Overview** 

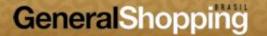
**Company Overview** 

**Financial Performance** 

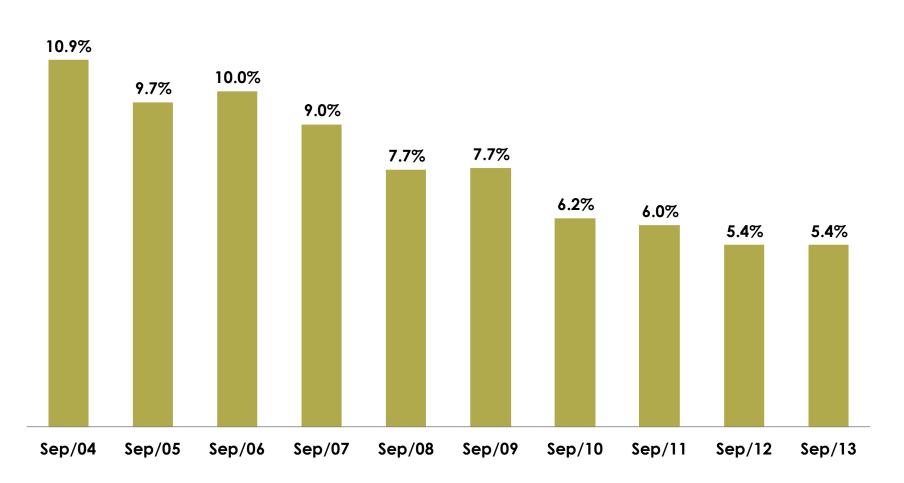


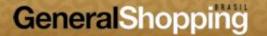
**Sector Overview** 



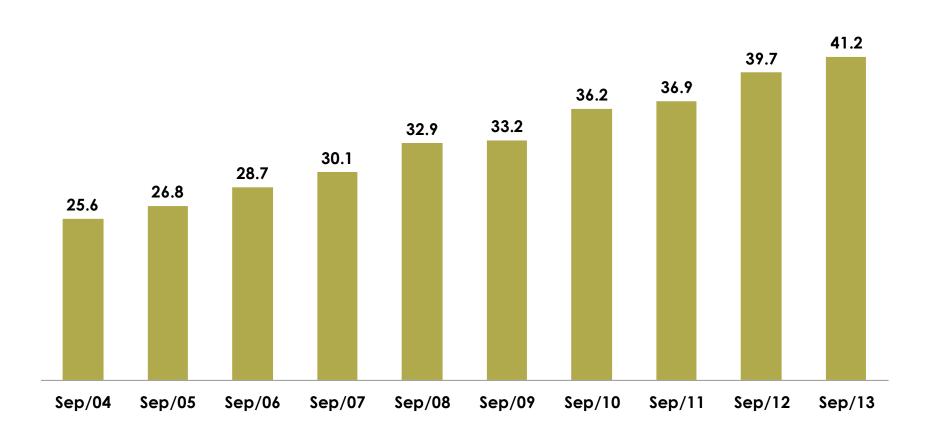


#### **Unemployment Rate in September**



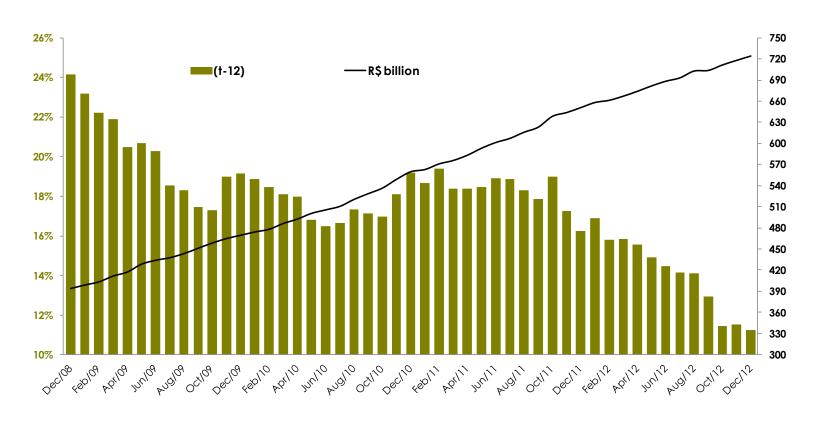


# Real Income of the Employed Population<sup>1</sup> R\$ billion

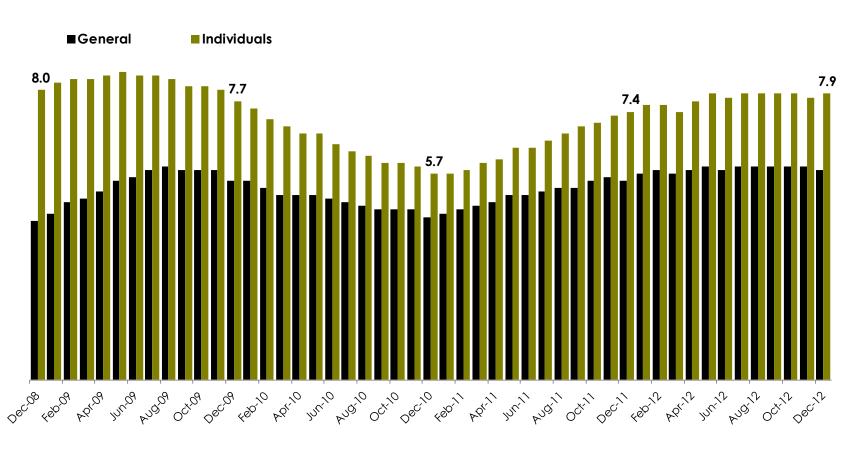




# Credit Volume – Individuals Volume and Monthly Change

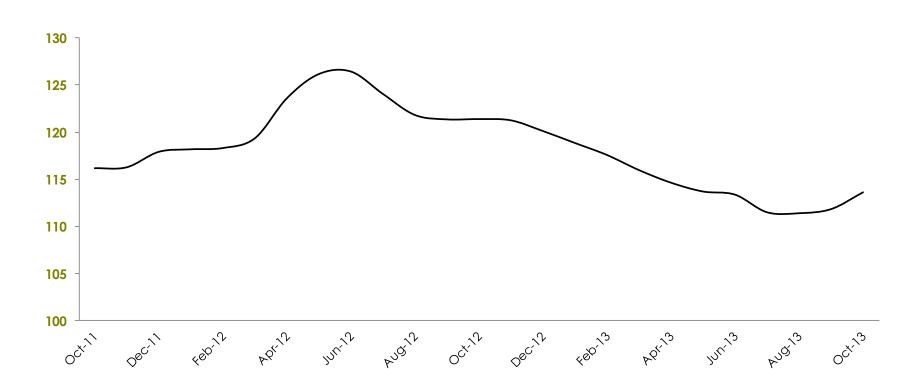


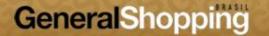
# Default Rate Individuals and General



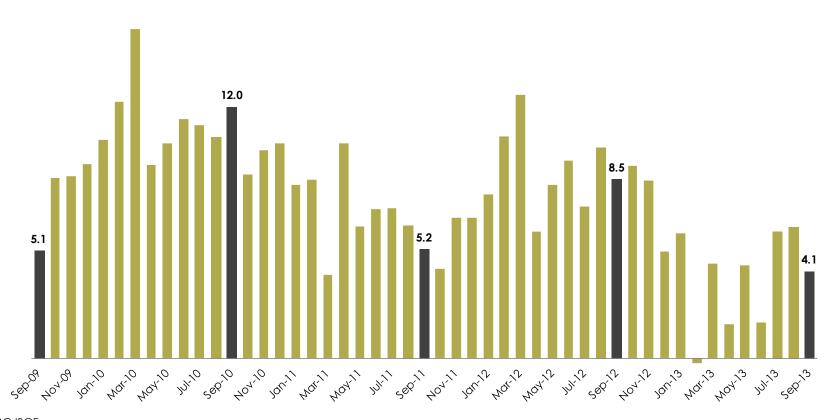


# Consumer Confidence Index Index - Quarterly Moving Average



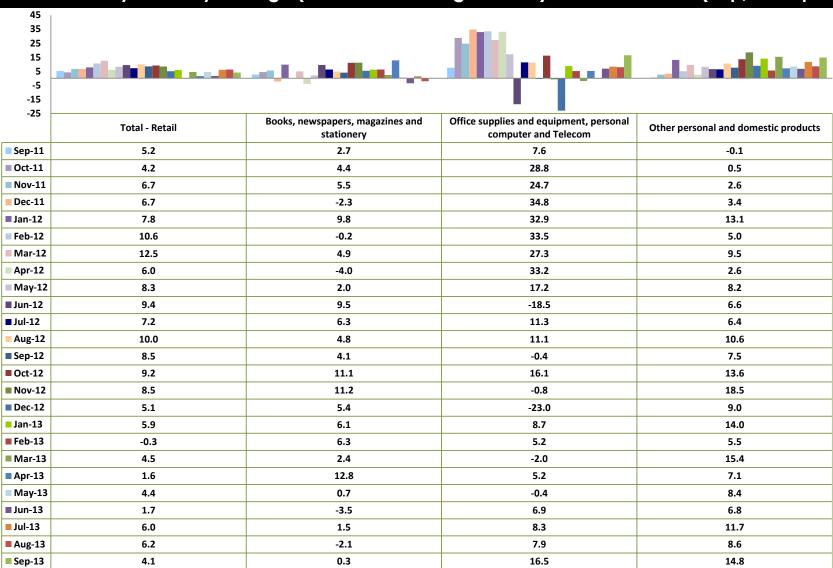


Sales Volume - Monthly change (%)
As compared with same year-ago period



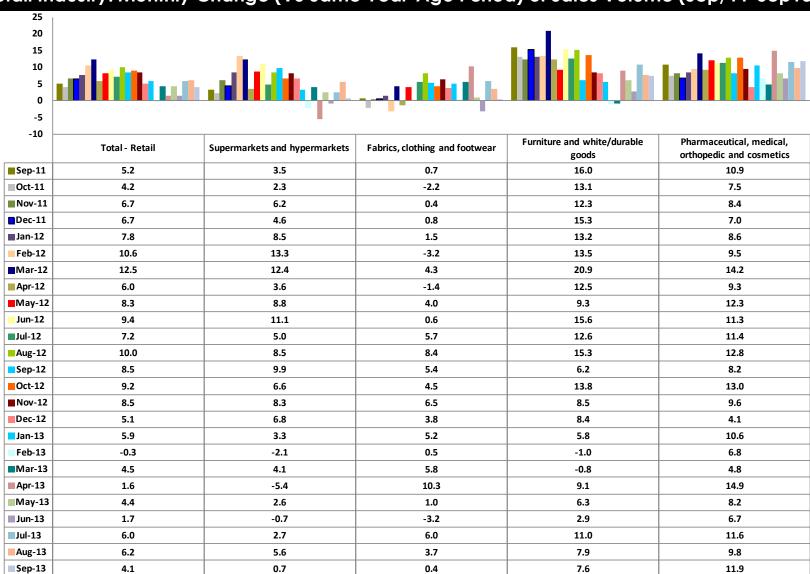


#### Retail Industry: Monthly Change (VS Same Year-Ago Period) of Sales Volume (Sep/11-Sep13)





#### Retail Industry: Monthly Change (VS Same Year-Ago Period) of Sales Volume (Sep/11-Sep13)



Company Overview



Market-driven company with retail approach

B and C consumption classes as target market

Innovative complementary services

Majority ownership: 75.2% average interest

### General Shopping Brasil

Shopping Center	Interest	(m²)		Own GLA Expansion (m <sup>2</sup> )
Poli Shopping Guarulhos	50.0%	4,527	2,264	15,400
Internacional Shopping	100.0%	75,958	75,958	-
Auto Shopping	100.0%	11,477	11,477	-
Shopping Light	85.0%	14,140	12,019	-
Santana Parque Shopping	50.0%	26,538	13,269	-
Suzano Shopping	100.0%	19,583	19,583	-
Cascavel JL Shopping	85.5%	8,877	7,590	2,953
Top Center Shopping	100.0%	6,369	6,369	-
Parque Shopping Prudente	100.0%	15,148	15,148	-
Poli Shopping Osasco	100.0%	3,218	3,218	-
Shopping do Vale	84.4%	16,487	13,913	-
<b>Unimart Shopping Campinas</b>	100.0%	14,961	14,961	-
Outlet Premium São Paulo	50.0%	17,716	8,858	-
Parque Shopping Barueri	48.0%	37,420	17,962	-
Outlet Premium Brasília	50.0%	16,094	8,047	-
Shopping Bonsucesso	63.5%	24,437	15,517	-
Outlet Premium Salvador	50.0%	14,964	7,482	-
Parque Shopping Sulacap	51.0%	29,059	14,820	-
	75.2%	356,973	268,455	18,353

Greenfield	Interest	Total GLA (m²)	Own GLA (m²)
Outlet Premium Rio de Janeiro*	98.0%	32,000	31,360
Parque Shopping Maia	60.0%	30,492	18,295
Parque Shopping Atibaia	100.0%	24,043	24,043
Convention Center	100.0%	25,730	25,730
	88.6%	112,265	99,428

<sup>(\*)</sup> Company may sell up to 48% of the project to BR Partners Fund.

### **Geographic Distribution**

# **GeneralShopping**







**Shopping Light** 



**Parque Shopping Prudente** 



**Auto Shopping** 



**Top Center Shopping** 



Outlet Premium Rio de Janeiro



Shopping do Vale



Cascavel JL Shopping



**Unimart Shopping** Campinas



**Poli Shopping Guarulhos** 



Santana Parque Shopping

Poli Shopping Osasco







Outlet Premium São Paulo





**Convention Center** 





Suzano Shopping

Greenfield

**Shopping Bonsucesso** 



**Outlet Premium Salvador** 

Parque Shopping Atibaia



Region	GDP	Retail Mkt		
South + Southeast	72.6%	72.1%		

Parque Shopping Maia



Parque Shopping Barueri

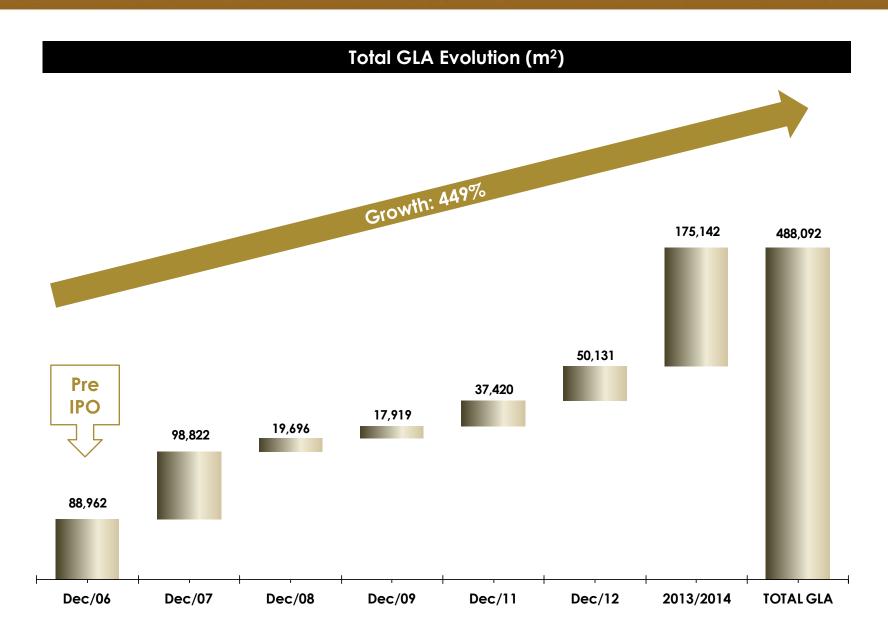


Outlet Premium Brasília



(1) Estimated





#### Consolidation

Shopping center acquisitions

#### Greenfields

 Concept and development of new shopping centers

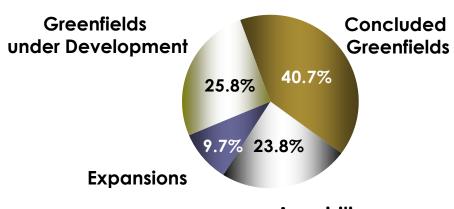
#### **Expansions**

- Interest stake increase in assets
- GLA expansion of the original portfolio
- Implementation of mixed-use projects
  - Synergies + Profitability

#### **Turnaround**

- Remodeling and retrofit of tenant mix
- Innovation in complementary services

#### Own GLA<sup>(1)</sup>





# **Shopping Bonsucesso**

Type: Neighborhood

**Stake:** 63.5%

**Total GLA**: 24,437 m<sup>2</sup>

Opening: 2006

Acquisition: 2012

Public comprised (inhabitants): 753 thousand

Event: On June 28, 2013, we entered into a Promissory Purchase and

Sale Agreement for a notional fraction of 36.5% of the property with

the Fundo de Investimento Imobiliário General Shopping Ativo e

Renda - FII for R\$ 79.0 million

## **Shopping Bonsucesso - Acquisition**







# Parque Shopping Maia

Type: Neighborhood

Stake: 60%

**Total GLA**: 30,492 m<sup>2</sup>

Social Classes: A, B and C

Overall Population (within 5Km): 737 thousand people

Event: On June 28, 2013, we entered into a Purchase and Sale Agreement for a notional fraction of 36.5% of the property and a Purchase and Sale Agreement of 36.5% of Project, Improvements and Construction with the Fundo de Investimento Imobiliário General Shopping Ativo e Renda – FII for R\$ 167.0 million

## Parque Shopping Maia- Greenfield









### **Outlet Premium Salvador**

Type: Outlet

**Stake:** 50%

**Total GLA:** 14,964 m<sup>2</sup>

Opening: October 2013

Influence area (inhabitants): super-regional

**Description:** Third Outlet from General Shopping Brasil, located next to Salvador, the biggest city in northeastern states, on the road to the tourism resorts

**Event:** On June 18, 2013, we signed with BR Partners Bahia Imobiliários S.A., a purchase and Empreendimentos sale agreement of a notional fraction of 48% of the property for R\$ 5.0 million, where they spent the proportional CAPEX for 48% of the total investment

### Outlet Premium Salvador - Greenfield









# Parque Shopping Sulacap

Type: Neighborhood

**Stake:** 51%

**Total GLA**: 29,059 m<sup>2</sup>

Opening: October 2013

Description: First Project developed by General Shopping in the

Rio de Janeiro state. It is located in the Jardim Sulacap, western

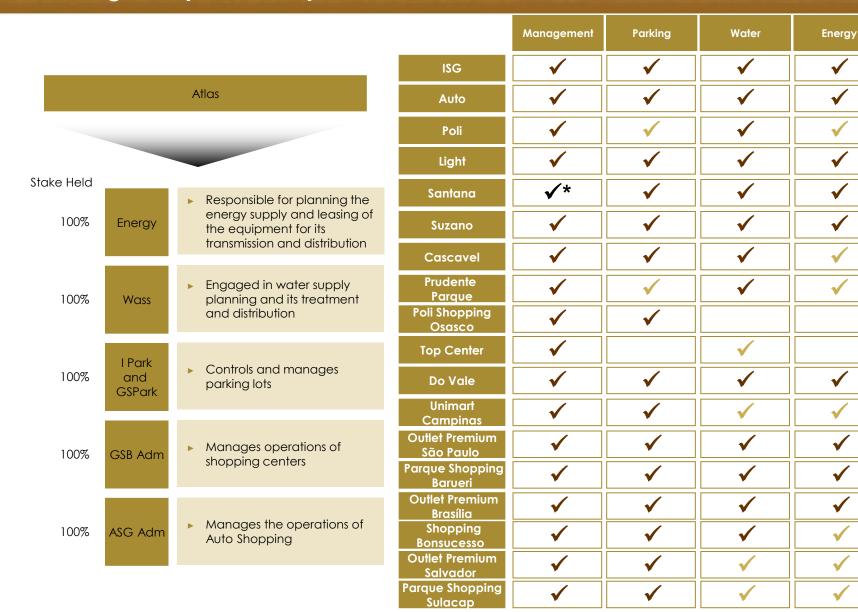
area of Rio de Janeiro city





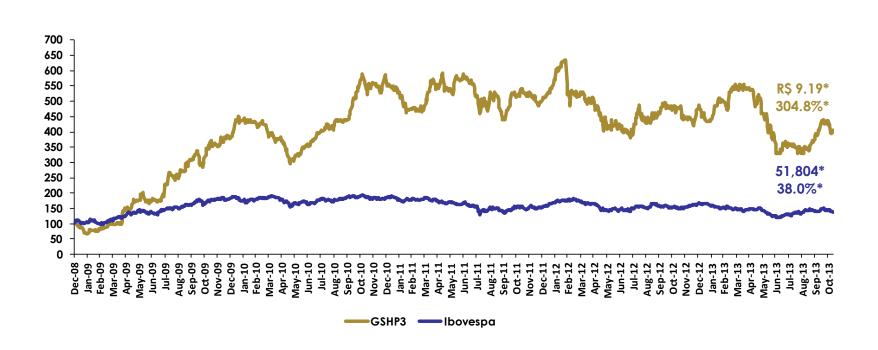


#### **Increasing Complementary Services Activities**



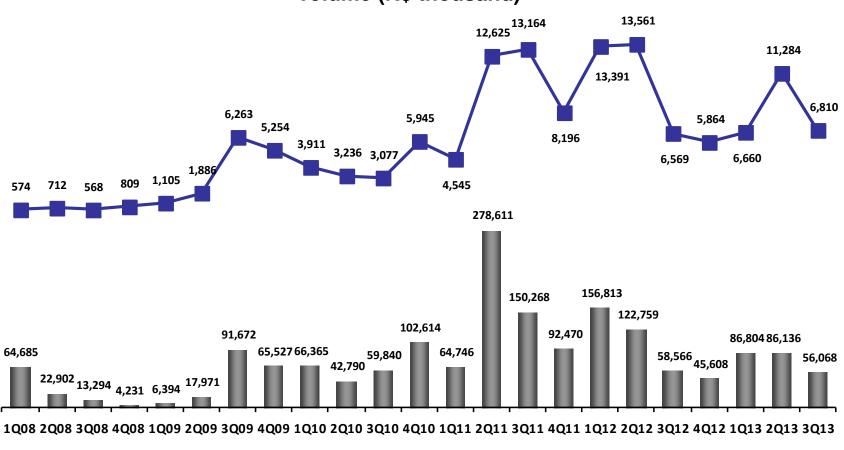


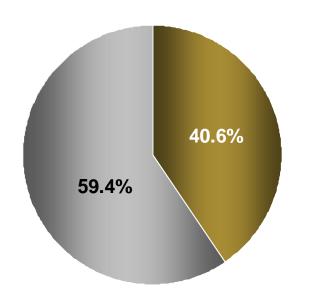
# Stock Performance (Basis 100 – DEC 30, 2008)



## GSHP3

#### Volume (R\$ thousand)





	Nr. Shares	Type of investor (*)		
Controlling shareholder	30,000,000	-		
Free float		46.6% - Brazilian		
	20,480,600	49.9% - Foreign		
		3.5% - Individual		
Total	50,480,600	-		

■ Free float ■ Controlling shareholder

### Listed since July 2007





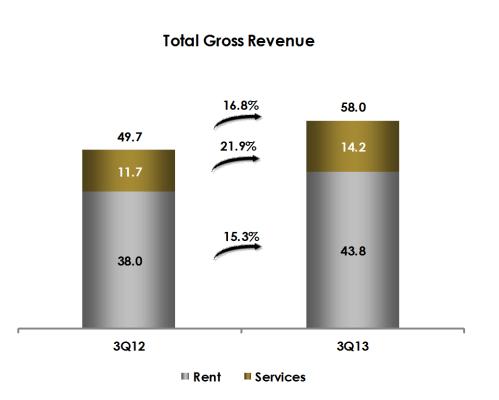




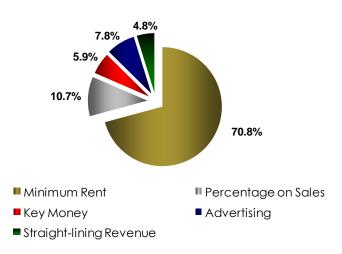


Financial Performance

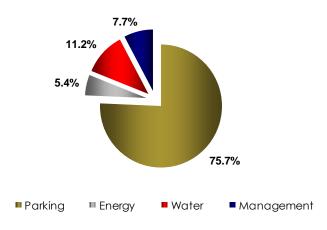


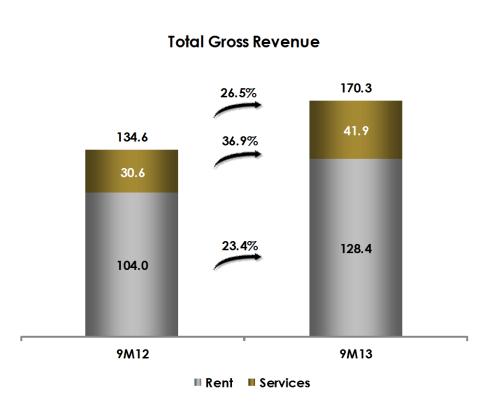


#### Rental Revenue Breakdown - 3Q13

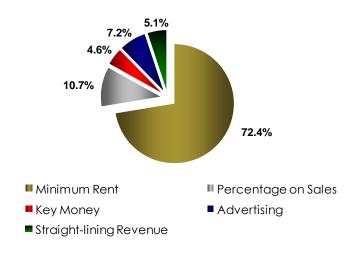


#### Services Revenue Breakdown - 3Q13

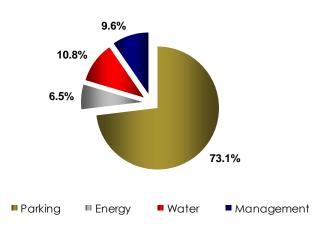




#### Rental Revenue Breakdown - 9M13



#### Services Revenue Breakdown - 9M13

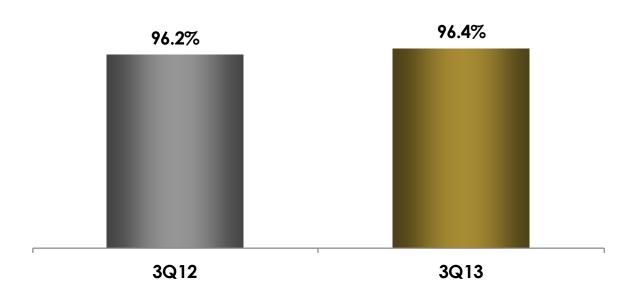


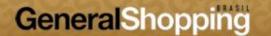


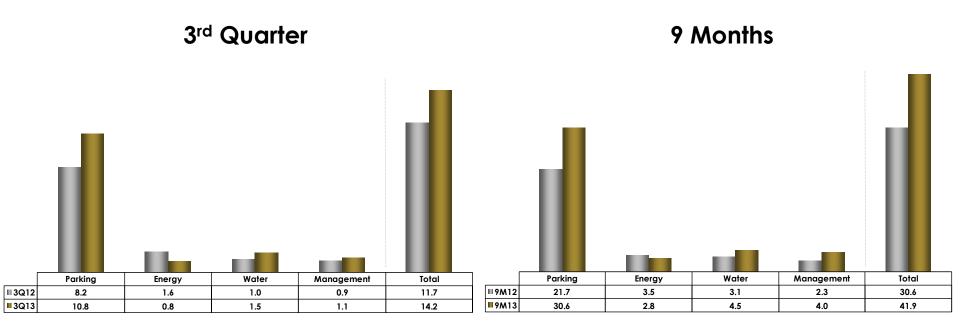
Description	3Q12	3Q13	Chg %	9M12	9M13	Chg %			
GSB (Total)									
Average GLA (m <sup>2</sup> )	241,789	246,153	1.8%	222,589	252,100	13.3%			
Rent (R\$/m²)	157.14	177.93	13.2%	467.48	509.33	8.9%			
Services (R\$/m²)	48.30	57.83	19.7%	137.37	166.06	20.9%			
Total (R\$/m <sup>2</sup> )	205.44	235.76	14.8%	604.85	675.39	11.7%			



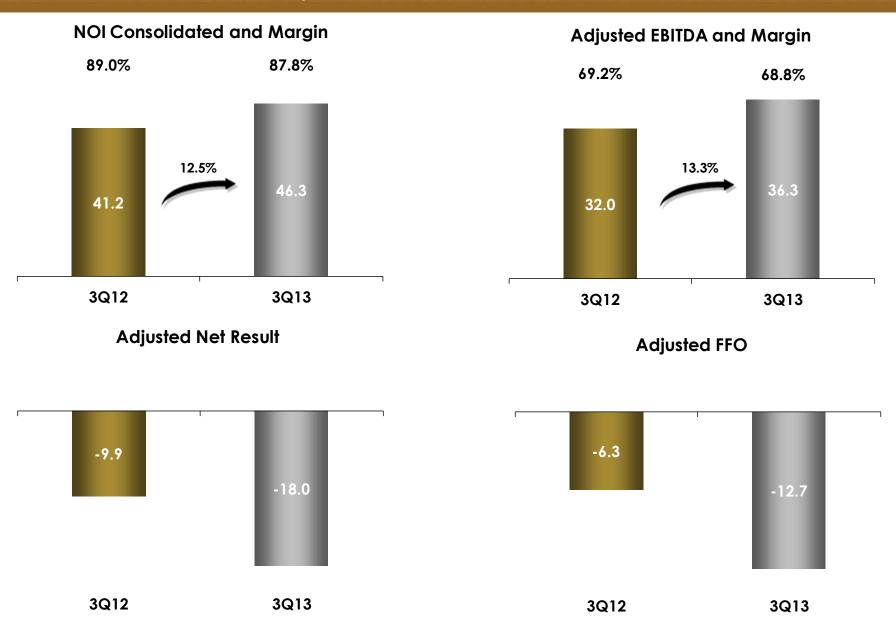
### **Occupancy Rate Performance**



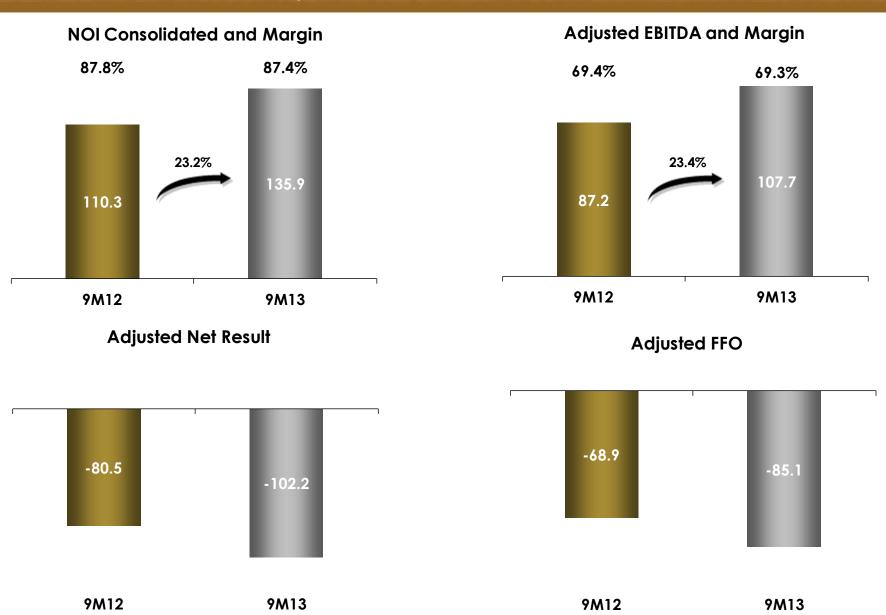




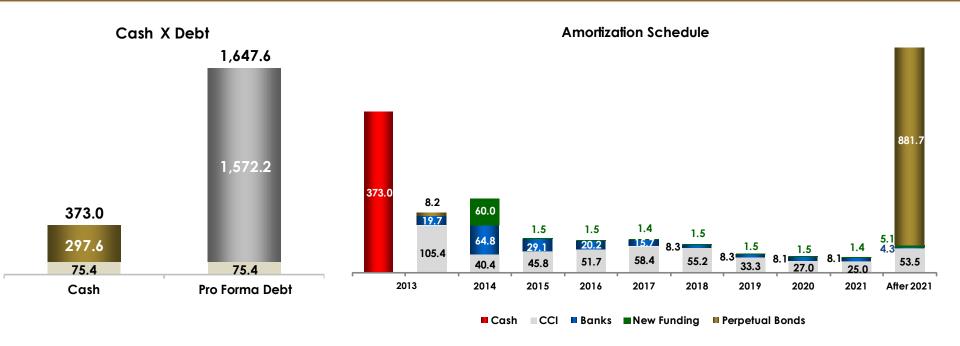
### Performance Indicators – R\$ million



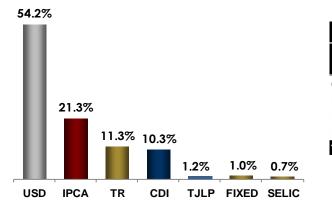
### Performance Indicators – R\$ million



### Cash X Debt (R\$ million)



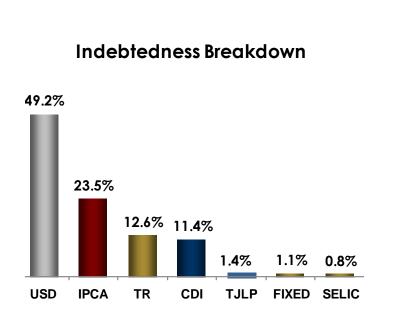
#### Indebtedness Breakdown

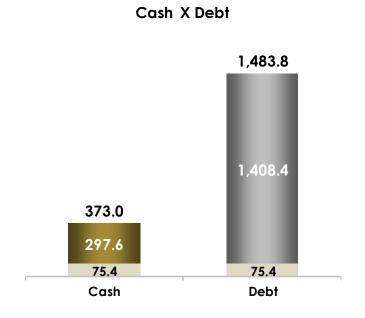


Amortization Schedule												
	2013	2014	2015	2016	2017	2018	2019	2020	2021	After 2021	Total	%
CCI	105.4	40.4	45.8	51.7	58.4	55.2	33.3	27.0	25.0	53.5	495.7	30.1%
Banks	19.7	64.8	29.1	20.2	15.7	8.3	8.3	8.1	8.1	4.3	186.6	11.3%
New Funding	-	60.0	1.5	1.5	1.4	1.5	1.5	1.5	1.4	5.1	75.4	4.6%
Perpetual Bonds	8.2	-				-		-		881.7	889.9	54.0%
Total	133.3	165.2	76.4	73.4	75.5	65.0	43.1	36.6	34.5	944.6	1,647.6	100.0%

<sup>\*</sup> Cash Position and Indebtedness, considering the amounts of new funding of R\$ 75.4 million.

### According to Rating Agencies' Criteria\*

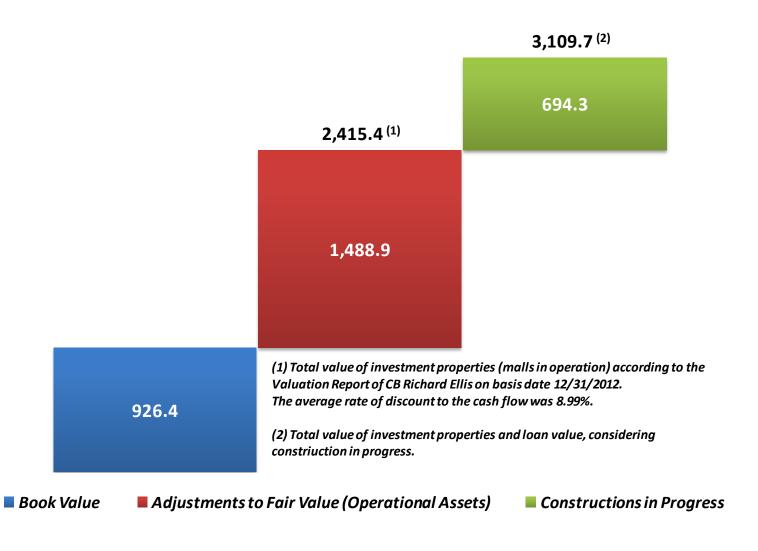




<sup>\*</sup> Considering 50% of the Subordinated Perpetual Bonds' balance as Equity, amounting to R\$ 163.8 million. Include loans related to the Subsequent Events, amounting R\$ 75.4 million



# **Investments Properties**



#### **GSB INVESTOR RELATIONS**

#### Alessandro Poli Veronezi

**IR Officer** 

#### **Marcio Snioka**

**IR Superintendent** 

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